

ANNUAL REPORT



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ANNUAL REPORT

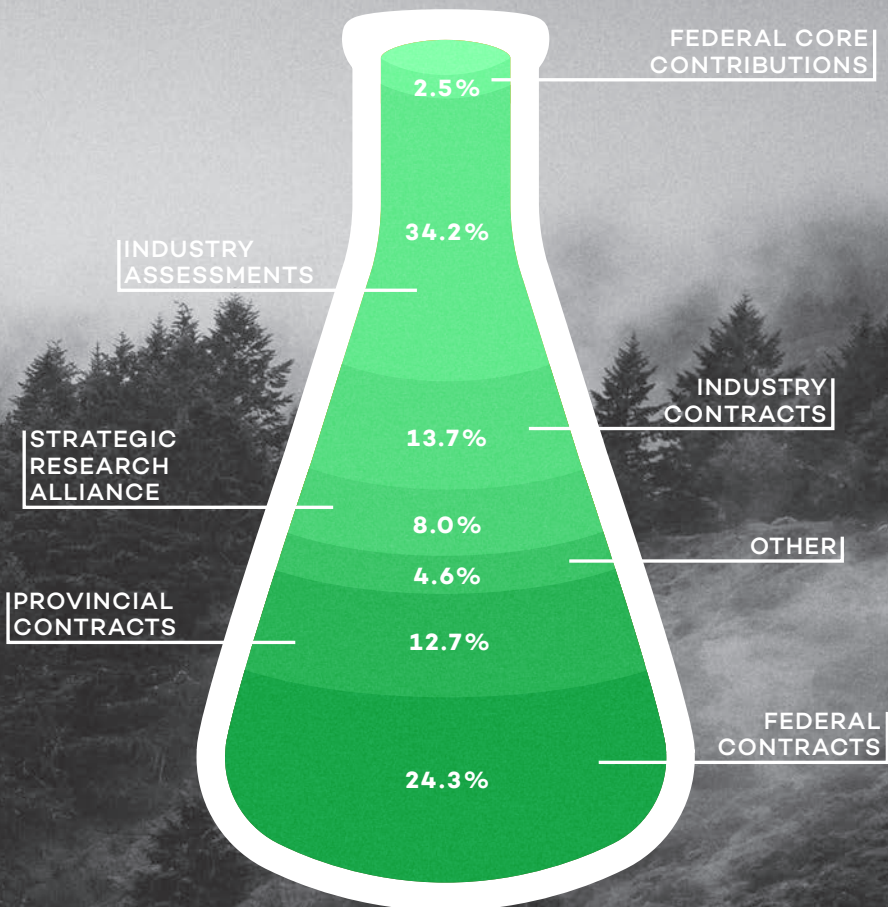
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FINANCIAL RESULTS

AS AT MARCH 31, 2015

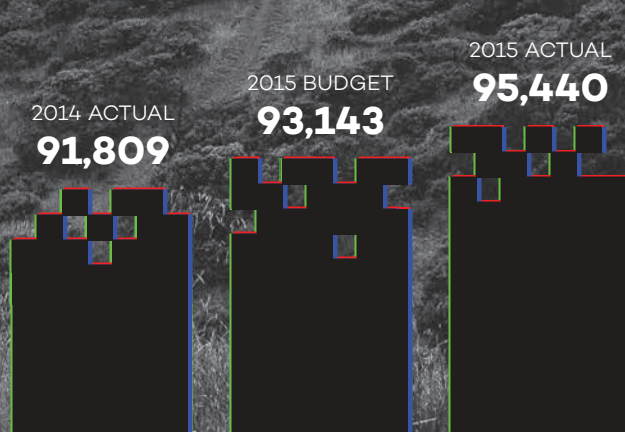
CONSOLIDATED

REVENUE SOURCES (%)



REVENUE (\$000)

BEFORE NON-RECURRING PROJECTS.



SURPLUS (DEFICIT) (\$000)

2014 ACTUAL (restated)

14,682

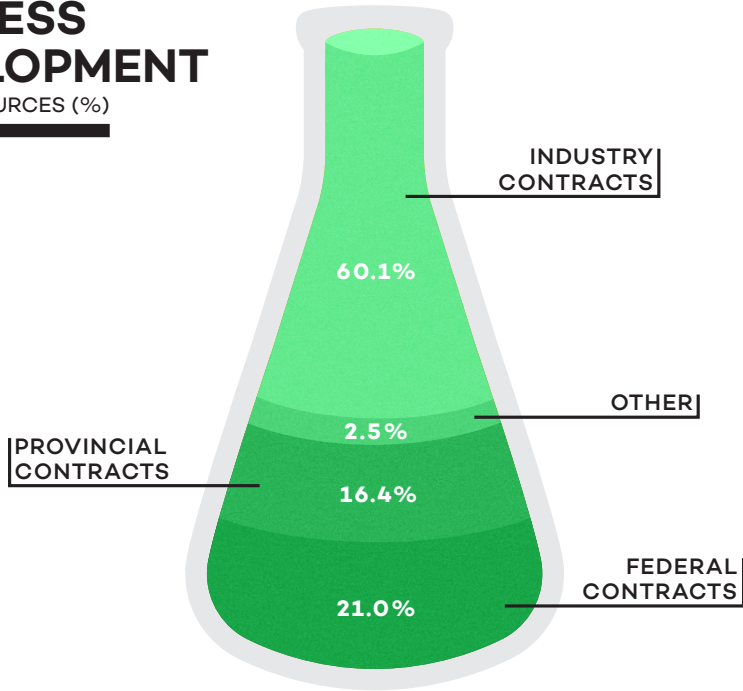
2015 BUDGET
3,000

2015 ACTUAL
4,953



BUSINESS DEVELOPMENT

REVENUE SOURCES (%)



REVENUE¹ (\$000)

2014 ACTUAL

3,317

2015 BUDGET

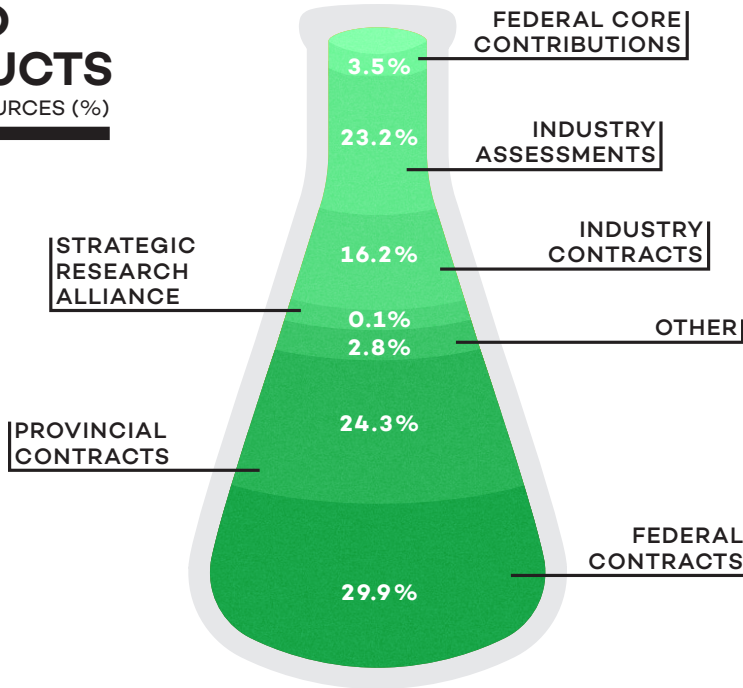
4,156

ACTUAL 2015

4,641

WOOD PRODUCTS

REVENUE SOURCES (%)



REVENUE¹ (\$000)

2014 ACTUAL

27,463

2015 BUDGET

28,015

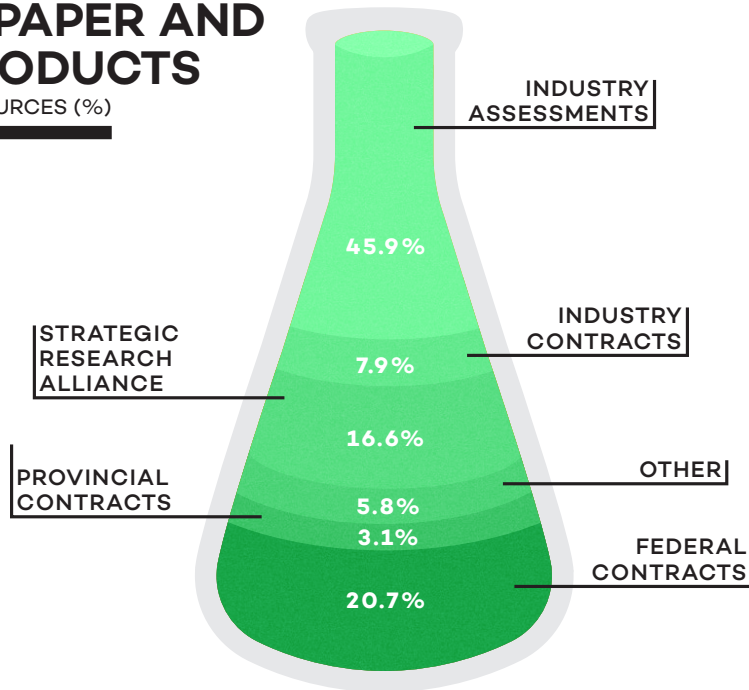
ACTUAL 2015

28,680

¹ BEFORE NON-RECURRING PROJECTS.

PULP, PAPER AND BIOPRODUCTS

REVENUE SOURCES (%)



REVENUE¹ (\$000)

2014 ACTUAL

44,187

2015 BUDGET

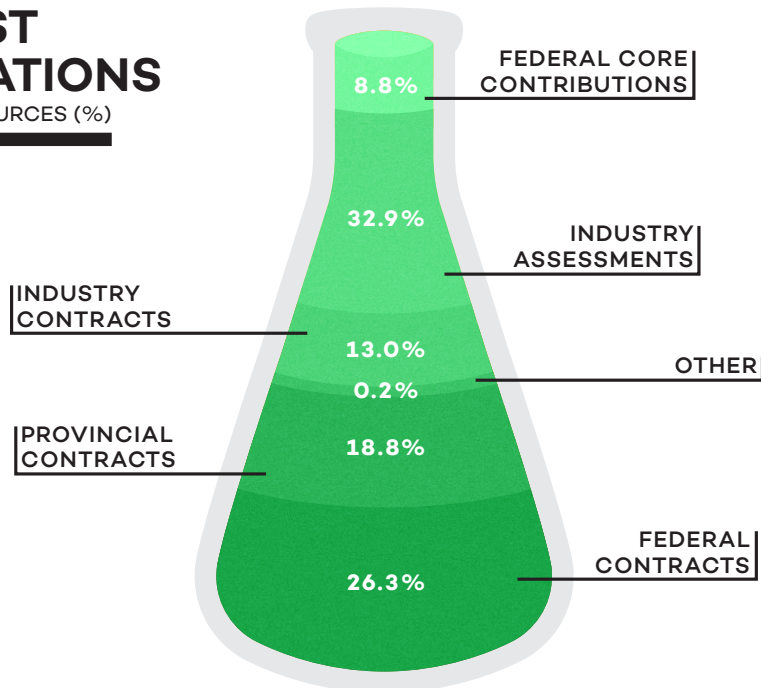
43,348

ACTUAL 2015

45,475

FOREST OPERATIONS

REVENUE SOURCES (%)



REVENUE¹ (\$000)

2014 ACTUAL

15,458

2015 BUDGET

15,941

ACTUAL 2015

15,551

Creating impact on the forest industry

06 This year was a period of accelerating momentum for FPInnovations. Once again, innovation converged with implementation as we developed solutions based on the unique attributes of Canada's forest resources. There is evidence that some segments of Canada's forest sector have seen improvements in markets and profitability but others continue to struggle with market conditions beyond their control. FPInnovations is committed to play a strong role in the continuing transformation of the sector.



“Success comes to those who face challenges and seek growth, and this is exactly what we aim to continue doing. Our achievements are a direct result of our employees’ commitment to excellence.”

MARK FELDINGER, Chairman of the Board

FPIInnovations’ members and partners appreciate the organization’s values and conviction, as well as the knowledge, expertise and commitment of our people. Such commitment is driving us to keep pushing boundaries, to explore new possibilities, and to create and seize opportunities. Success comes to those who face challenges and seek growth, and this is exactly what we aim to continue doing.

Our achievements are a direct result of our employees’ commitment to excellence. We want to thank our dedicated employees who serve the industry so well, and whose passion and commitment inspires the research that makes FPIInnovations a world-leading R&D institute. When asked to explain the secret to our success, the answer is very clear: our people.

We have a strong foundation of integrity and uphold a simple commitment to drive the impact that occurs when theory converges with practice. Indeed, it is our conviction to continuously innovate – to create paths, using science-based research, that lead to revolutionary solutions. Powered by creative people and world-class research, FPIInnovations continues to convert R&D knowledge into exciting, innovative and marketable solutions.

Every day, FPIInnovations’ teams actively collaborate with all partners and stakeholders to accelerate innovation and make an impact on the industry. Our people rank among the world’s most knowledgeable, creative and skillful in their areas of expertise and their health, safety and well-being has always been a priority for FPIInnovations. This is reflected by the national Health and Safety Committees, which have actively been working to go beyond the needs of occupational health and safety regulations and



“It is our conviction to continuously innovate – to create paths, using science-based research, that lead to revolutionary solutions.”

PIERRE LAPOINTE, President and Chief Executive Officer

reporting processes, in the interest of our employees. We would like to thank the Committees, the management team, members of the Board and all employees for their efforts in advancing the health and safety initiatives.

By having innovative thinkers in the organization, we have produced some potential game-changing technologies. With strong and valuable support from industry, federal and provincial governments, and other partners, FPIInnovations’ ground-breaking scientific research resulted in landmark projects and innovative technologies such as the use of drones in forests; the world’s first cellulose nanocrystals and cellulose filament demonstration plants; implementation of a commercial-scale lignin recovery process; and innovations in advanced building systems in Canada. Details of these efforts can be found in *IMPACT* magazine, the annual review of R&D activities.

This year emphasis was placed on our partnership with colleges, seizing the opportunity to work with the rural communities where the colleges are located. Our partnerships with universities have also grown over the years, as we continue to increase engagement with different faculties.

Our Vision is a world where products from sustainable forests contribute to every aspect of daily life. We do this by nurturing scientific excellence and embracing collaboration with experts within and beyond the forest industry, both domestically and internationally. Harnessing change to create and seize business opportunities and growth is critical to our continued success and we are excited to reach out and expand our presence.

“Powered by creative people and world-class research, FPInnovations continues to convert R&D knowledge into exciting, innovative and marketable solutions.”

We have also been busy creating and seizing opportunities beyond the traditional forest sector. As one example, a major oil and gas player invested and signed a strategic alliance with CelluForce to explore the potential of cellulose nanocrystals in oil and gas production. CelluForce is a joint venture between FPInnovations and Domtar Corporation.

As we help forest companies adopt emerging technologies, we have also been determined to develop new markets for Canadian wood products by expanding the use of wood in Japan, China and India and by promoting Canadian forest products as an environmentally responsible and economically attractive option. Correspondingly, we addressed issues that limit the access of Canadian forest

products to foreign countries due to product standards, building codes, training and quality assurance.

Finally, we would like to express our gratitude to our members, partners, and all the other the people who have worked with us, for their invaluable support this year. We are grateful for the trust they continue to place in FPInnovations. The management team and Board of Directors extend special thanks to our federal, provincial and territorial government partners for their ongoing financial commitment to the corporation. We commit to continue to strive for excellence in all that we undertake and to foster innovation, working with partners in Canada and beyond. After all, innovation is not only our name, it is our future.



PIERRE LAPOINTE

President and Chief Executive Officer



MARK FELDINGER

Chairman of the Board



TREVOR STUTHRIDGE

Executive Vice President

Since joining FPInnovations as Executive Vice President in July 2014, I have been actively engaging with our employees, external stakeholders – including federal and provincial governments – industry associations, and our research partners in industry and post-secondary institutions. It has been very fulfilling to get mostly positive feedback on FPInnovations, its value to the sector, and its highly skilled and committed staff. We are in a position of relative strength with a culture and strategy that keep us on the path to continue our active role as leaders in cutting-edge research and innovation in the Canadian forest sector.

With our team's accomplishments in 2014, which are all detailed in *IMPACT* magazine – our annual review of R&D activities – it is important that we take this opportunity not only to reflect, but to look to the future.

In a time of transition and unprecedented opportunities, it's helpful to take a look at the broader context of where Canada's forest industry is headed and how FPInnovations will support its evolution.

“Despite some very real challenges, the industry’s prospects are very positive, with viable opportunities for truly transformative growth.”

After undergoing a decade of profound changes, the sector has shown considerable resilience, adapting to a major paradigm shift and a new economic environment. Despite some very real challenges, the industry’s prospects are very positive, with viable opportunities for truly transformative growth.

Among the hurdles we face is the need to ensure a high-quality, high-recovery, low-cost fibre supply. For the traditional sector, the main challenge is to continually improve performance with cutting-edge capabilities, and ensure it remains competitive. To meet new market needs, wood product lines will have to evolve, as will fibre processing, to focus on the demand for high-value hygiene products and packaging.

With the emerging bio-economy sector, the industry has an opportunity to generate non-traditional bio-based products, designed for non-traditional markets and customers. Some have begun moving into this area proactively, which will ultimately add significant value across the value chain. The solid wood market is also actively moving into added value products.

But unlike previous changes that the sector had to undergo due to circumstance, we now have some control over the transition and the opportunity to shape the sector’s design for maximum economic and societal value. Non-traditional players like the bio-based chemicals industry will enter the sector and take on more importance. Aboriginal and First Nations communities will also play a greater role.

To capitalize on opportunities, we’ll need a much more structured approach to innovation R&D, with more open integration of R&D capabilities and a more multi-disciplinary approach. We’ll also need to provide more open and efficient access to industry information collected across the value chain.

FPIInnovations will play a central role in bringing these opportunities to life, as described in our five-year Strategic Action Plan.

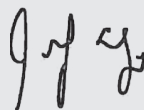


“We now have some control over the transition and the opportunity to shape the sector’s design for maximum economic and societal value.”

To guide sector decision-making, we’ll provide all stakeholders with objective evaluation, analysis and direction, serving their needs in an open, unbiased way. We’ll use our knowledge to ensure that the right people are connected up and down the innovation value chain. To ensure innovation uptake in an open access, evidence-based system, we’ll have to innovate efficiently internally, and reach out to universities, colleges and other research organizations so that we maximize the efficiency and added value of our collective research.

FPIInnovations must also build trust so that all stakeholders have confidence in our ability to ensure the sector’s long-term health. Among other initiatives, we’ll need to actively harness outside innovation and use it to accelerate the sector’s evolution. Closer to home, we must continue to deliver regionally focused initiatives that respect and acknowledge the differences in sector needs and market opportunities. We can also capitalize on the geographic span of our organization to ensure our initiatives are well-coordinated geographically across the country and by sub-sector.

All of these transformative opportunities are very much within reach over the next five years. With the full engagement of the sector and all of its stakeholders, it’s a journey we’re ready to make.



TREVOR STUTHRIDGE
Executive Vice President



YVES NADON

Chief Financial Officer

The forest industry is constantly evolving. Looking back at fiscal year 2014/2015, I can see that, more than ever, FPInnovations is playing an important part in the transformation of the sector and all of our collaborators—strategic partners, members and employees—contribute to our success.

FPInnovations experienced a great fiscal year – our strategy has enabled us to deliver sound results. In fact, FPInnovations recorded a surplus of \$5 million, reflecting the organization's actions to ensure a sustainable future by reducing operating expenses, investing in revenue-generating research, and continuing the development of strategic research alliances. Behind these indicators of activity are several key numbers that help explain the organization's positive results.

In 2014/2015, the \$69.8 million in revenue from FPInnovations' 179 member companies provided them with many bottom-line benefits

from promising research and development programs. In addition, our strategic research alliances were stronger than ever with revenue of \$7.6 million this year, an increase of \$1.8 million compared to the previous year.

“A surplus of \$5 million helps acknowledge that our organization is taking specific actions to ensure a sustainable future.”

“The implementation of a new Strategic Plan will have a direct impact on FPIInnovations’ revenue and future.”

Furthermore, to support the growth of the Canadian economy, different levels of government contributed to our research efforts through \$25.5 million in funding from the federal government and \$12.1 million from 9 provincial and 2 territorial governments.

Our audited results show that FPIInnovations is making progress toward financial efficiency resulting in lower operating costs. This year, we completed the merger of our activities in Vancouver by regrouping the employees from our laboratories and pilot plants onto one site thereby creating an efficient and unique working synergy amongst varying research disciplines. The move was part of our efforts to strengthen our financial position by consoli-

dating operations where possible, resulting in a savings of approximately \$1 million annually. Indeed, we will continue to control costs so FPIInnovations’ balance sheet will remain healthy.

As we close this year, we are already preparing for the next. To that end, the implementation of a new Strategic Plan will have a direct impact on FPIInnovations’ revenue and future. It is with great pride, and driven by a wave of optimism, that we look towards 2015/2016. During the next year, I am sure many new technological advances will drive our research efforts and support a forest industry already in transformation. Backed by our world-class research and our employees’ commitment to excellence, our confidence in the future is stronger than ever.



YVES NADON
Chief Financial Officer

OUR MEMBERS AND PARTNERS

AS AT MARCH 31, 2015

A
Acadian Timber /
AT Limited Partnership
Acier Ecan (Division
de Acier AGF Inc.)
Adfast Corporation
(Adchem Adhesives)
Agropur
Ainsworth Lumber Co. Ltd.
Airex Energy
AkzoNobel Bois
Peintures Ltée
Alberta Environment
and Sustainable
Resource Development
Alberta Newsprint
Company (West Fraser)
Alberta-Pacific Forest
Industries Inc.
Alberta-Pacific Forest
Industries Inc.
Alpa Lumber Inc.
Altec Integrated
Solutions Ltd.
Amisk Development
Corporation

Arch Wood Protection
Canada Corp., a division
of Lonza
Armoires Distinction
Armour Transportation
Systems
Arnold Bros. Transport Ltd
Arrow Transportation
System Inc.
Atco Wood Products Ltd.
Autolog Inc.
AutomaTechRobotik Inc.
AV Cell Inc.
AV Nackawic
AV Terrace Bay Inc.
B
Barrett Enterprises
Limited
Barrette Structural
BC Hydro
Bégin & Bégin inc.
Bison Transport
Boa-Franc Inc.
Bois Ditton Inc.

Bois d'oeuvre
Cedrico inc.
Bois Expansion Inc.
Bois Granval G.D.S. Inc.
Boisaco Inc.
Boise Cascade
AllJoist Ltée
Boucher Bros.
Lumber Ltd.
Boutin Transport
BP Building Products
of Canada/La cie
matériaux de construction
BP Canada
Brisco Manufacturing Ltd.
Britco
Buckman Canada
C
C.A.T.
Canadian Forest Service
Canadian National
Transportation Limited
Canfor Corporation
Canoe Forest Products
Cascades Transport inc.

Centre de formation
du Transport Routier
Saint-Jérôme
Centre de formation
en Transport de
Charlesbourg
Centre de gestion
de l'équipement
roulant (CGER)
Chantiers Chibougamau
Charger Logistics Inc.
CN - Canadian National
Railway
CNC Automation
Conair Aviation
Conifex Timber Inc.
Coopérative Forestière
de Girardville
Coopérative Forestière
de la Matapédia
Coopérative Forestière
des Hautes-Laurentides
Corporation
Internationale
Masonite (La)
Coulson Group

LEGEND

Industry members	Wildfire Operations (WFORG) program	Performance Innovation Transport (PIT) program
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D

Damabois Inc.
Delmhorst Instrument Co.
Diacon Technologies Ltd.
DK-Spec Inc.
Domtar Corporation
Doucet Machineries Inc.
Dunkley Lumber Ltd.

E

EACOM Timber Corporation
Eassons Transport Limited
East Fraser Fiber Co. Ltd.
Éloi Moisan Inc.
Équipements Comact inc.
Escaliers Gilles Grenier Inc.

F

Feutre National Felt inc.
Finitec Canada
Fraser Specialty Products Ltd.

G

Garant GP
Gaz Metro
Genics Inc.
Genics Inc.
Georgia-Pacific - Englehart OSB Mill
Gestion Forestiere Lacroix Inc.
Giguère & Morin Inc.
Government of Saskatchewan
Government of the Northwest Territories
Government of Yukon
Groupe Crete, division of St-Faustin inc.
Groupe Forestra Inc.
Groupe Jules Savard
Groupe Morneau
Groupe Rétabec
Groupe Savoie Inc.
Groupe TYT

H

Hultdins Inc.
Hybrid Joist Inc.
ICL Performance Products LP
Interbois Inc.
Interfor Corporation
Island Timberlands LP

J

J.D. Irving, Limited
J.M. Champeau Inc.
Janssen PMP, division of Janssen Pharmaceutica NV
Jean Riopel inc., division of Groupe Crête
Johnson's Construction Ltd.
Juste du pin

K

Kootenay Innovative Wood Ltd.
Kop-Coat, Inc.
Kriska
Kruger Inc.
Kruger Products LP

L

L&M Lumber Ltd. (Sinclar Group)
Laboratoire Primattech Inc.
Laurentide Industriel, division de Société Laurentide
Lauzon Industries Inc.
Les Bois Poulin Inc.
Les Industries JSP Inc.
Les Planchers Mercier Inc.
Les Services JAG Inc.
Liebherr Canada Ltd.
Louisiana-Pacific Canada Ltd.

LEGEND

Industry members	Wildfire Operations (WFORG) program	Performance Innovation Transport (PIT) program
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M

MC forêt inc.
Machinerie Lico inc.
Maibec
Manning Diversified
Forest Products Ltd.
Marcel Lauzon Inc.
Matériaux Blanchet Inc.
Matériaux Spécialisés
de Louiseville
McRae Lumber
Company Ltd.
Meadow Lake OSB
Limited Partnership
Mercer International Inc.
Meubles Canadel Inc.
Midland Transport
Mill & Timber Products Ltd.
**Millar Western Forest
Products Ltd.**
Millar Western Forest
Products Ltd.
**Ministère des Transports
(Québec)**
Mouleurs distinction
Outaouais

N

National Bank
of Canada
Norbord Inc.
North West Communities
Wood Products Ltd.
Northland Forest
Products Ltd.

O

Olofsfors Inc
Outils Gladu S.E.N.C.

P

Pacific BioEnergy
Corporation
Paper Excellence
Parquets Alexandra inc.
Peinture Can-Lak Inc.
Peintures MF Inc.
Performance
BioFilaments Inc.
Planchers de bois-francs
Wickham (2639-1862
Québec inc.)
Planchers des
Appalaches Limitée
Polmax LCC
Port Hawkesbury Paper LP
Porter Engineering Ltd.

Poutrelles
Internationales Inc.
PPG Industries Inc.

Praxair

Preverco Inc.
Produits Forestiers
ARBEC s.e.n.c.
Produits forestiers
Lamco Inc.
Produits forestiers
Temrex s.e.c.
Pro-Systèmes Inc.

R

René St-Cyr 1996 inc.
Resolute Forest Products
Richmond Plywood
Corporation Ltd.
Rio Tinto Minerals
(U.S. Borax)
Rocky Wood Preservers Ltd.
Rosenau Transport Ltd.

S

Scierie Duhamel
Scierie St-Fabien inc.
Scieries Chaleur
SCS Forest Products, Inc.
Séchoir MEC Inc.
Seven Islands Land
Company
Shelburne Wood
Protection Ltd.
Silvana Import Trading Inc
Simard cuisine et salle
de bains
Sinclar Group Forest
Products Ltd.
SLH Transport inc.
Sobeys
**Société des alcools
du Québec**
Spray Lake Sawmills
(1980) Ltd.
Stadacona S E C,
division of White
Birch Paper
Stella-Jones Canada Inc.
Structurlam Products LP
Synergy Pacific
Engineered Timber Ltd.

T

Tecolam Inc.
Tembec
Tembec Resin Group
The Sansin Corporation
The Teal-Jones Group
ThermoStructure Ltd.
Timber Specialties Co.,
division of Osmose
Holdings Inc.
TimberWest Forest Corp.
Tire Pressure Control
International
Tolko Industries Ltd.
Trailer Wizards
Transport Bourassa
Transport Canada
Transport Hervé Lemieux
Transport Jacques Auger
**Transport Jocelyn
Bourdeau**
Transport Robert
Trans-West Logistics
Tred'si Inc.

U

Uniboard Canada Inc.
University Of Northern
British Columbia
USNR

V

VAB Solutions Inc.
Valspar Inc.
**Vanderwell Contractors
(1971) Ltd.**
Vanderwell Contractors
(1971) Ltd.
Vanico-Maronyx Inc.
Vexco Inc.
Viance

W

Walls Alive Edmonton Ltd.
Waterax
West Fraser
Western Archib
Western Forest
Products Inc.
Westmill Industries Ltd.
Weyerhaeuser Company
White River Forest
Products Ltd.
Whitecourt Transport Ltd.
Whitefeather Forest
Community Resource
Management Authority
WoodPlus Coatings

Y

YN Gonthier

Z

Zavisha Sawmills Ltd.

GOVERNMENT PARTNERS

FEDERAL

Natural Resources
Canada
(Canadian Forest
Service)

PROVINCES AND TERRITORIES

Government of Alberta
Government
of British Columbia
Government of Manitoba
Government
of New Brunswick
Government
of Nova Scotia
Government of Ontario
Government of Québec
Government
of Saskatchewan
Government
of Newfoundland
and Labrador
Gouvernement
of Northwest Territories
Government of Yukon

OUR GOVERNANCE

AS AT MARCH 31, 2015

OFFICERS OF THE CORPORATION

Mark Feldinger
Chairman of the Board

Pierre Lapointe
President and Chief Executive
Officer

Yves Nadon
Chief Financial Officer

Norine Young
Corporate Secretary

BOARD OF DIRECTORS

Mark Feldinger
Canfor Corporation

Daniel Archambault
Kruger inc.

Catherine Cobden
Forest Products Association
of Canada

David Gandossi
Mercer International

Richard Garneau
Resolute Forest Products

Pierre Lapointe
FPInnovations

Kathleen McFadden
Ministry of Natural Resources
Government of Ontario

Murray McLaughlin
Bioindustrial Innovation Canada

Bruce Mayer
Ministry of Environment and Sustain-
able Resources Development
Government of Alberta

Peter Rippon
West Fraser Timber

Hal Sanders
Ministry of Energy
Government of Saskatchewan

Tim Sheldon
Ministry of Forests, Lands and Natural
Resource Operationis
Government of British Columbia

Charles Tardif
Maibec

Frédéric Verreault
TACT Intelligence-conseil

Al Ward
Alberta-Pacific Forest Industries Inc.

OBSERVERS

Glenn Mason
Canadian Forest Service
Natural Resources Canada

Richard Savard
Ministry of Forestry, Fauna and Parks
Government of Québec

OUR ADVISORY COMMITTEES

AS AT MARCH 31, 2015

NATIONAL RESEARCH ADVISORY COMMITTEE (NRAC)

The role of the National Research Advisory Committee (NRAC) is to support research and long-term strategic development. This committee also ensures that all research aligns with the National Forest Sector Transformation Strategy (NFSTS).

NRAC members meet twice a year. The chair is appointed from the members of FPIInnovations' Board of Directors. The other NRAC members are drawn from FPIInnovations' partner organizations and academic circles.

CHAIR

David Gandossi
Mercer International

Alain Bourdages
Resolute Forest Products

David Chamberlain
Kruger

Catherine Cobden Forest
Products Association of
Canada

André Denis
Ministry of Forests,
Fauna and Parks
Government of Québec

Fred Dzida
Weyerhaeuser Company
Ltd.

Kenneth Greenway
Ministry of Environment
and Sustainable Resource
Development
Government of Alberta

John Innes
University of British
Columbia

Robert Jones
Canadian Forest Services
Natural Resources
Canada

Bill Love
Tembec Inc.

Brian Merwin
Mercer International

Daryl Nichol
Alberta-Pacific Forest
Industries Inc.

Diane Nicholls
Ministry of Forests, Lands
and Natural Resource
Operations
Government of British
Columbia

NON-VOTING MEMBERS

Geoff Clarke
Alberta-Pacific Forest
Industries Inc.

Alain Cloutier
(NSERC Network)
Université Laval

Lynn Embury-Williams
(NSERC Network)

Martin Fairbank
Resolute Forest
Products

Jacques Girard
Produits Forestiers
Lamco Inc.

Eric Heine
Mercer International Inc.

Jim Ketterling
J.D. Irving Ltd., division
Woodlands

Janusz Lusztyk
NRC Institute for Chemical
Process & Environmental
Technology

Dave McDonald
(NSERC Network)

Étienne Poulin
Boa-Franc Inc.

Jack Saddler
University of British
Columbia

Brian St. Germain
Louisiana-Pacific Building
Products

Balázs Tolnai
Kruger

Theo G.M. van de Ven
McGill University

PROGRAM ADVISORY COMMITTEES (PACS)

Program Advisory Committees (PACs) provide guidance to ensure the various FPInnovations research programs are relevant to the industry's greatest needs. They also ensure that research activities are geared towards operational improvements, best practices and technology transfer. PACs evaluate and approve research program proposals; they also evaluate the performance of projects that have been set in motion. They report to the NRAC on the progress and performance of the various research programs.

The members of each Program Advisory Committee (PAC) are representative of FPInnovations' member organizations. PACs meet twice a year.

PRIMARY WOOD PRODUCTS MANUFACTURING PROGRAM

CO-CHAIR

Brian St. Germain
Louisiana-Pacific
Corporation

CO-CHAIR

Luc Drapeau
Canfor Corporation

Pierre M. Audet
Barrette Structural

Kevin Blau
Tolko Industries Ltd.

Stéphane Bouchard
Kruger

Daniel Boudreau
Georgia-Pacific Canada

Sébastien Bruneau
Ministry of Forests, Fauna
and Parks
Government of Québec

Elizabeth Cacchione
Norbord Inc

Jonathan Caouette
Nordic - Chantiers
Chibougamau

Troy Connolly
Tolko Industries

Sébastien Coulombe
Produits Forestiers ARBEC

Gilbert Demers
Resolute Forest Products

Iain Donaldson
Western Forest Products Inc.

Julie Frappier
Nordic Engineered Wood

Alain Gauthier
Produits Forestiers
ARBEC s.e.n.c.

Véronique Gilbert
Ministry of Forests,
Fauna and Parks
Government of Québec

Brad Hunt
West Fraser Timber Co. Ltd

Bob Jones
Canadian Forest Service
Natural Resources Canada

Paul Knowles
Ministry of Forests, Lands
and Natural Resource
Operations
Government of British
Columbia

Jason Koivisto
Ministry of Natural
Resources and Forestry
Government of Ontario

Dominique Lavoie
Boise Cascade, LLC.

Bill Love
Tembec

Steve Mackie
Canfor Corporation

Jean-Francois Martel
Resolute Forest Products

Paul Mingay
Ministry of Natural
Resources and Forestry
Government of Ontario

Suzanne Nash
Canadian Forest Service
Natural Resources Canada

Jean-Sébastien Pelletier
Maibec Inc

Bob Rosebrugh
Georgia-Pacific Canada

Dean Rubisch
West Fraser Mills Ltd.

Benôit Schmitt
Maibec

Mike Shewchuk
Western Forest Products Inc.

Rob Spring
Norbord Inc.

Larry Stanley
Government
of Saskatchewan

Ted Szabo
Alberta Innovates
Technology Futures

Tom Thompson
Millar Western Forest
Products Ltd.

Andre Verville
Uniboard Canada Inc

ADVANCED BUILDING SYSTEMS

CHAIR

Jacques Girard
Produits forestiers
Lamco inc.

Pierre Audet
Barrette Structural

Rick Brouchxon
Louisiana-Pacific
Corporation

Kevin Butterworth
Ministry of Technology,
Innovation and Citizen's
Services
Government of British
Columbia

Michel Charron
Canadian Forest Service
Natural Resources Canada

Jeremy Coad
Ministry of Technology,
Innovation and Citizen's
Services
Government of British
Columbia

Marc-André Collard
TECOLAM

Pedro Da Silva
Boise Cascade

Michael de Lint
Ministry of Natural
Resources and Forestry
Government of Ontario

Iain Donaldson
Western Forest
Products Inc.

Lynn Embury-Williams
Wood WORKS!

Ken Fargey
Western Archrib
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